



ALLIANCE AFRICA ANNUAL REPORT 2016-2018



The International Cooperative Alliance (The Alliance) formerly known by the acronym “The ICA” is a non-profit international association established in 1895 to advance the co-operative social enterprise model. The Alliance is the voice for cooperatives worldwide, representing about 309 co-operative federations and organizations across 107 countries. The Alliance works with global and regional governments and organizations to create the legislative environments that allow co-operatives to form and grow. Operating from a global office in Brussels, Belgium, the Alliance is organized with four Regional Offices (Europe, Africa, Americas, and Asia-Pacific), and eight Sectoral Organizations (Banking, Agriculture, Fisheries, Insurance, Health, Housing, Consumer Co-operatives, and Service and Industry Co-operatives).



International Co-operative Alliance – Africa (The Alliance Africa) is one of the four regional offices of the Alliance founded in 1968, currently with 37 members spread across 22 countries. It serves, unites and represents Alliance member organizations in Africa and promotes and strengthens autonomous and viable co-operatives through-out the region. Its vision is to be the African leader in promoting a dynamic and democratic Co-operative movement; leading the process of social transformation and sustained economic growth.

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PRESIDENT'S FOREWORD

Giving a snap shot of all activities we undertook since 2016 to date may require more time which I know you may not have. However, I hope that some of the highlights from this report will give you an idea of how well your organization is addressing some of your wishes and aspirations and is forging forward for a strong co-operative movement on the continent and a better Africa at large. We have managed to expand our membership based to 37 members in 22 African countries; this being the highest number ever since 1984, our base year of membership in ICA, and with very limited resources unlike in the past.

Within the past one year or so, we were present in almost all the five sub regions of Africa. They started with the mid-term review of the Africa Co-operative Ministerial Conference in Morocco in May 2017, followed by capacity building and seminar of members in Kenya in August, the 2nd Africa Co-operative Youth Network in the Democratic Republic of Congo in September, The 4th Annual Co-operative Conference of the Registrars, Commissioners, directors and coop leaders Conference in Mozambique in May 2018 and finally we are here today September 2018 in Nigeria for our 12 ACMC and 13 General assembly. All the above activities are meant to unite and strengthen our diverse voice and make it louder and relevant in addressing new challenges that we are facing as a continent. The same voice we take to our governments in Africa and global arenas as we seek to make our history and aspirations heard by and for ourselves.

For my party, this would be the last time I am addressing to you as your president as I seek

to retire with the current by- elections. I have served you for about 15 years now. I took the helm of this organization in 2004 when the two sub regional offices of the then ICA-Africa were merged to form one continental office based in Africa. Before then, I was the president of the Eastern African office of the ICA-Africa. 15 years is both long time and short at the same time. Long, because it has allow us to develop and implement the first ever continental strategy, the Africa Co-operative Development Strategy which we are still pursuing to date. It long term as well because it has given time to implement some of our strategies from which we are seeing results such as the formation of sectoral and thematic committees for the expertise development in the organization and across our movement in addressing our challenges and seizing new opportunities. In 15 years, we have increased our personnel and financial capacities for the benefits of our members. You will recall the time when we were about to close the African office because of financial constraints. The African co-operative movement with the help of their movements took the issue up itself to capitalize the office. Today as we speak, the office is housed within its own building with big potential for expansion by letting office space to others. For the last 15 years, we are back in all the sub regions and linguistic divide of our great continent and enjoy good working relation with most of our African governments and institutions. 15 years is not enough for to see our the vision and aspirations of the African Co-operator realized but it is time to quit and let the new fresh breath and innovative ideas lead to the higher heights. I have decided to retire because of the weight of my age over my shoulders and the urge for peaceful handover

of power in Africa when one has given all he/she had.

As I leave, I have missed feelings. On one hand, a sense of satisfaction looking at how far we have come and how much we have done together, nevertheless, I will miss all of you. I have developed a huge network of friends and family through the co-operative movement. I will miss both my short and long trips as I went to represent you. I will miss those conversations where I felt I could say more and how we Africans and African Co-operative Movement we are misunderstood and perhaps we don't know yet our true value and underestimate our great potentials. I will miss those sleepless nights when I used to think on how best the craft strategies which

reflect all our aspirations as African Co-operators.

I have been lucky to work with an able and dedicated

secretariat. They have captured our vision and aspirations and I know and urge them to work even harder in ensuring long lasting sustainable sources of incomes for our office. More specifically, I would like to see the office developing their assets to sustain themselves and for better services to our members. The dream of high-rise building for office renting is dear to me and I call upon both the movement and our governments in paying their dues to the Alliance Africa Endowment Trust Fund for the sustainability of the office and better services for all.

I would like to thank the regional board for their support during all these years. None of my work would be possible without support and loyalty. I also thank all our members for their trust in me and commitment to seeing our movement moving forward. I will not forget our partners who have supported us all these years and ask them to continue assisting us.

This annual report takes you on a journey and we hope you will enjoy the highlights of our year. Once again, thank you to you all and God bless Africa and our movement.

Mr. Stanley Muchiri
President



MESSAGE FROM THE REGIONAL DIRECTOR AND CEO

Our president, Mr. Muchiri not only gave his forward message for our annual report but also bid farewell to all of us. In deed he will be missed. It was both an honor and privilege to have served under president Muchiri leadership. A man of high integrity and standards, he is few in his words but very profound in his thinking. I have learned a lot from him and more specifically on social dynamics and non verbal communication. We at the secretariat we say thank you and wish you well in your future endeavors.

As we take stock of our achievements for the last few months since our last report. We wish to state that we have indeed grown both in sense of array of our service deliveries but also in term our quality as demonstrated in various reports shared with our members which could also be found on our website www.icaafrica.coop. Nevertheless, we continue to dedicate ourselves in improving values and benefits to our members. Africa unlike other continent still at the very early stage in co-operative development matters, hence we need more of innovative home grown solutions, inspired by what other continents did to save on time and resources required for our take off. This is a shared responsibility from the secretariat to our member on the ground. The time is for

consolidating our organization, deepening our conviction and acting in accordance with our beliefs. The future and present of our movement and continent is in our hands. We can choose to be spectators and blame everyone else for our status quo or being actors, sacrifice together to change our destiny.

The present report gives us a picture on where we are to be able to chat together ways on moving forward. It is organized in six parts. First, we have the foreword message by the President followed by the one from the Regional Director and CEO then we have substantive communication and updates of the years in Review, focus on our Strategic Objectives, brief introductions of our Sectoral Organizations and Committees, the Secretariat and finally Alliance Africa members.

We sincerely hope you will enjoy the journey through our past years and we are looking towards new insights and guidance from our members and more specially the newly elected president. We wish him/her well and all the other new board members as they guide us in service the movement in a more bigger and better way.

Finally, we thank our members, board members, partners, and staff for their continued support.



Dr. Sifa Chiyoge
Regional Director and CEO

THE YEARS IN REVIEW

May



The launch of Africa Co-operative Development Strategy 2017- 2020 during the Africa Co-operative Ministerial Conference Midterm Review in Morocco.

Every year the Alliance Africa organizes two major events that provide for engagement and discussion among national Co-operative movements and their governments on topics that are important to Co-operative development in the region. In 2017, The Alliance Africa Co-operative Ministerial Conference Midterm Review was held from 23rd to 26th May 2017 under the theme was ***'Propelling Co-operatives in Africa to End Poverty'***

Propelling co-operatives in Africa to end poverty,

the first Sustainable Development Goals (SDG) entails strengthening co-operatives in their socio-economic and environmental mandate to work better together and re-position themselves to better engage in policy advocacy. The participants also discussed the means and ways of repositioning co-operatives in Africa to address climate change and how to strategically leverage on the Post Cotonou Agreement and other Economic Partnership Agreements (EPAs) on the continent.

The conference was also a time to review progress made since the Africa Co-operative Ministerial Conference held in Gaborone Botswana in 2015.

The climax of the conference was the launching of the [Africa Co-operative Development Strategy 2017- 2020](#).



A one day regional development meeting was held on 23 May 2017 in Casablanca, Morocco as an activity under the ICA-EU partnership project entitled “Co-operatives in Development: People-Centred Businesses in Action.” It was a consultative meeting that brought together 77 participants representing 69 cooperative organisations and other cooperative development actors such as FAO and ILO to dialogue on the need for the establishment of a regional agricultural cooperative organisation. The meeting resolved to have the regional agricultural cooperative now known as Alliance Africa Agricultural Co-operative Organisation

(AAACO) established in order to have a more coordinated approach to the challenges and opportunities facing African Agriculture. This organisation is expected to address the challenges that face farmers with respect to achieving food security while contributing to zero hunger in Africa.

In this meeting a renewed impetus for African agricultural cooperatives to work together was initiated and a follow-up meeting set up for following year to operationalize the activities of AAACO.

Establishment of the Alliance Africa Agricultural Co-operative Organization (AAACO).



On 28th May 2018 in Maputo-Mozambique the follow-up consultative meeting to operationalize the discussions that were held in Morocco last year was held.

The Alliance Africa was honored by the presence of Ms. Isabel FARIA-DE-ALMEIDA, Head of Cooperation Delegation of European Union to Mozambique who gave the keynote speech.

The meeting saw 143 participants dialogue on the progress made since the previous meeting

in Morocco and the agricultural cooperatives present elected an Executive Committee from the five sub-regions to spear head the operations of AAACO. The executive committee is chaired by Dr. Augustine Katarbarwa. Mr. Guy Tchami from ILO Co-operative Unit presented the findings from a joint study by ILO/ICA Africa on cooperative competitiveness and potential for export and import in selected Southern African.

June

Capacity Building Forum on Strengthening Federations in Africa.



Three Capacity building workshops under the ICA-EU partnership project were designed and delivered to members after a comprehensive needs assessment of the cooperative federations earlier in the year. This were establishing and strengthening federations, policy dialogue and cooperative related themes, functioning and advocacy towards EU delegations. From the progress reports of the workshops it is evident that some of the cooperative federations have begun to engage in policy dialogue and advocacy with national and international decision makers. This will further lead to a promotion of the cooperatives impact on development.

A two day seminar on establishing and strengthening federations was held from the 27-28 June 2017 at the Cooperative University of Kenya where 21 participants from 13 African countries drawn from 19 cooperative federations participated. They were trained on financial sustainability and comparative business models among other cooperative leadership and governance topics.

All the 21 participants submitted an action plan to guide them from knowledge to implementation and the office continues to monitor the implementation progress.

August



Capacity Building on Policy Dialogue and Co-operative Themes.

On 28th August 2017, a one day capacity building seminar on structured policy dialogue and cooperative related themes was held at the Co-operative University of Kenya. 22 participants from 11 African countries representing 18 cooperative federations participated. The training focused on how to

form advocacy strategies that respond to national, regional and global co-operative development policy processes. The participants are now putting their action plans into practice and the office is monitoring the progress.

September



Capacity Building: Functioning and Advocacy towards EU Delegations.

A four days capacity building seminar on functioning and advocacy towards EU delegations was held from the 29th August to 1st September 2017 at the Co-operative University of Kenya. 21 participants from 11 African countries representing 18 co-operative federations participated. They were trained on the basics of EU funding possibilities, budget lines under DG DEVCO

EuropeAid, EU proposal and concept note calls as well as EU roadmaps in different countries.

All the 21 participants submitted an action plan to guide them from knowledge to implementation. Several progress reports have been received from the participants who begun the implementation of their action plans from training federation members in Ghana to establishing contact and engaging the EU delegation in Mauritius.



September



2nd Africa Co-operative Youth Conference

The A regional policy event on cooperative development was held on the 21st September 2017 at IHUSI Hotel in Goma-Democratic Republic of Congo. Under the theme “Harnessing Innovation among Youth through Co-operatives”, the discussions focused on enhancing participation of African youth in cooperatives. It was the 2nd Africa Co-operative Youth Conference and sensitized the youth participants on the need to engage with their governments and other policy makers to advocate for the inclusion of youth in regional and national strategies for increased cooperative development outcomes. This is expected to create an enabling environment that

encourages the youth to join existing cooperatives or form youth cooperatives.

There were 104 participants mainly youth co-operative representatives from Kenya, Uganda, South Africa, Rwanda, Zimbabwe, Ethiopia, Mauritius, Angola, Ghana and DR Congo.

The participants were also exposed to studies from the region, Nepal and Japan on how cooperatives create work opportunities and better working conditions by helping young people to find work and to gain work experience as well as offering opportunities for professional and vocational training.

October

Financial inclusion is a concern across the world since it is a key enabler of economic growth and development. For this reason, The Alliance Africa has been engaging key stakeholders across the African continent to find solutions that would foster the financial inclusion and well-being of people living in Africa through the co-operative enterprise model.

Cooperators from nine African countries, government representatives, partners and cooperators from the Americas, Europe and Asia-Pacific convened in Nairobi-Kenya on

the 18th – 19th October, 2017 for a “Consultative Meeting on Fostering Sustainable Financial Inclusion in Africa through National Co-operative Banks”.

The Consultative Meeting aimed at promoting and fast tracking the establishment of National Co-operative Banks to promote sustainable financial inclusion and help drive positive social transformation. This is seen as a strengthening mechanism to the cooperative enterprise model at the national levels and brings more people into the financial system. Nevertheless, it will



quantifiably improve house hold and national wellbeing leading to greater impact of the co-operative movement on development, before embarking on the continental dream of establishing a pan African Cooperative Bank.

As a general observation, the participants agreed that there was need for the promotion of National Cooperative Banks since capital

will help healthy cooperatives continue to thrive, with downstream benefits to members and citizens in the region. Having reviewed the practices in Argentina, France, China, Tanzania and South Africa, the participants emphasized the need for good governance and engagement of people with wisdom and the right skills to manage cooperatives.

May

The Alliance Africa in its commitment to unpack and raise awareness of the 17 Sustainable Development Goals (SDGs) organized this year's Co-operative Leaders/Managers and Ministerial Conference Technical committee (MCTC) meeting under the theme "*Co-operative for Zero Hunger in Africa*" highlighting SDG2-Zero hunger. The meeting took place from 29th to 31st May, 2018 at AFECC Gloria Hotel in Maputo – Mozambique and was co-hosted by AMPCM (Associacao Mocambicana Para Promocao Do Cooperativismo Moderno).

153 participants from Angola, Belgium, Botswana, Burkina Faso, Ethiopia, Eswatini (Swaziland), Finland, Italy, Kenya, Lesotho,

Malawi, Mauritius, Mozambique, Nigeria, Rwanda, Somalia, South Africa, Tanzania, Tunisia, USA and Zimbabwe attended the event. Among the participants was Hon. Bholah Soomilduth- Minister for Business Enterprise and Co-operatives in Mauritius and the Deputy Minister, Ministry for Justice in Mozambique.

In day one, discussions and presentations revolved around causes and mitigation strategies for food insecurity in Africa; how the private sector, CSOs, UN Agencies and National Authorities can cooperate to achieve SDG 2; what needs to be done by co-operatives in Africa in eradicating hunger by



Co-operative Leaders/ Managers and Ministerial Conference Technical Committee Meeting

2030 and development of action plans by co-operatives to achieve zero hunger.

During the second day country progress reports were presented by the country's cooperative

Commissioners/Registrars/Directors who also drafted the agenda for the upcoming Africa Co-operatives Ministerial Conference (ACMC) that will be held in Abuja-Nigeria from 2th – 7th September, 2018.

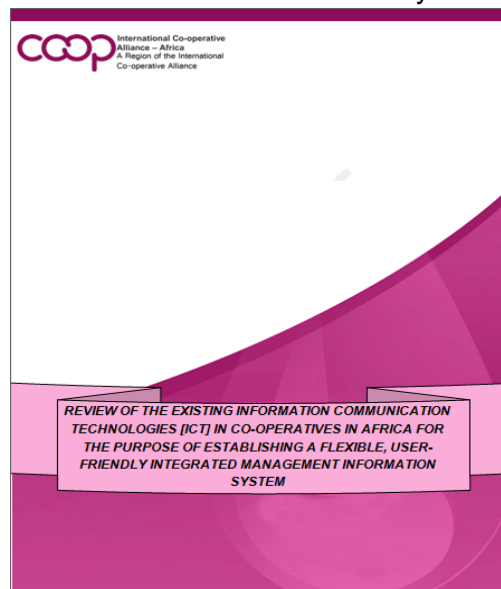
June

In October 2016 one of the resolutions of the knowledge sharing meeting by ICA Africa members was to review the ICT adoption by Africa Cooperatives. In July 2017, Africa Prudential was contracted to undertake 1 regional thematic research on “Review of the existing Information Technologies (ICT) in African Cooperatives for the purpose of establishing a flexible, user friendly integrated Management Information System”.

The initial plan was to cover 10 countries with 2 countries from each of the 5 sub-regions in Africa (North, South, Central, East and West Africa). However, non-response from the North African countries delayed the data collection phase. In order to move on with the next phase, only the 8 countries that responded were considered for the study. The findings indicate that the levels of ICT

utilization by African cooperatives are still low with the highest at 34.77% in the South African countries and the lowest at 13.90% in the Central African countries.

The publication will be available on the Alliance Africa website later in the year.



FOCUS ON OUR STRATEGIC OBJECTIVES

ENGAGEMENT

Uniting the movement is one of the Alliance's main roles as it seeks to elevate participation within Membership and governance to a new level.

Activities:

1. Capacitate the National Apex bodies and review annually Country Co-operative development plans
2. Develop and coordinate exchange programs and study visits.
3. Carry out continuous country research
4. Develop linkages with development partners interested in development of Co-operatives and related fields in the region
5. Create a think tank for Co-operative development in the region. Coordinate regional programs in research and leadership development.
6. Coordinate and push for shared Co-operative curriculum development in institutions of higher learning in the region
7. Development of an active data base of active experts
8. Creation of a data base of active development partners
9. Development of an active information platform.



Capacity Building seminar for strengthening Federations and Apex bodies



MASHAV study tour

SUSTAINABILITY

Support cooperative development. Position co-operatives as builders of sustainability

Activities:

1. Improve entrepreneurship through co-operative business training
2. Secure support of ILO, FAO, EC We Effect, and other like minded institutions.
3. Encourage links between organizations interested in food and agricultural production, including farmers' organizations. Support sharing appropriate technology and latest research
4. Mobilize co-operatives and farmer organizations into regional commodity networks. E.g. Regional Commodity Exchange
5. Encourage Fair Trade practices in agricultural commodity
6. Support regional committees and their members, individually or collectively
7. Host annual conferences for member organization to build cohesiveness and critical discuss common issues
8. Promote regional sectorial organizations



Regional Assembly

Africa Co-operative
Ministerial Conference

CO-OPERATIVE IMAGE AND IDENTITY

Building the co-operative message and securing the co-operative identity.

Activities:

1. Launch and Popularize the Africa Co-operative Sector Development Strategy
2. Campaign for the implementation of shared image within the region.
3. Assist in the drafting of co-operative law and business curriculum.
4. Disseminate Guidance Notes on Co-operative Principles



Coop Marque



domain name

LEGAL FRAMEWORK

Ensuring supportive legal frameworks

Activities:

1. Recruit governmental agency into associate membership in Alliance-Africa. Provide support to these members for networking activities.
2. Continuous Development of policy papers to support integration of the co-operative agenda into intergovernmental policy-setting bodies. e.g. AU, RECs, G8, G20
3. Lobby for enabling environment for co-operative development



Africa-EU Forum in Tunis



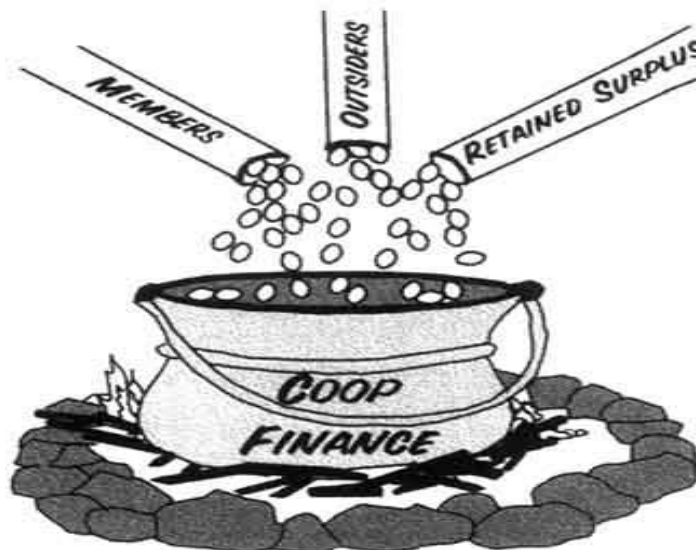
Policy Forum on Development

CO-OPERATIVE CAPITAL

Identifying and securing reliable co-operative capital while guaranteeing member control

Activities:

1. Support a survey of innovative thinking on local co-operative start-ups.
2. To promote financial inclusion of youth and women.
3. Promote the creation of an Africa Co-operative Bank.



SECTORIAL ORGANIZATIONS AND COMMITTEES

Alliance Africa Agricultural Co-operative Organization (AAACO)

Chairperson: Dr. Augustin Katabarwa from National Co-operative Confederation of Rwanda (NCCR). The objective of AAACO is to safeguard the interests of its member organizations and promote good understanding and economic collaboration

between agricultural cooperatives on the one hand and the farmer and other types of co-operatives (e.g. consumer, fisheries, insurance, housing, e.t.c) on the other, both globally and at local level.

Legal and Law Committee

Chairperson: Moses Mugisha from Uganda Co-operative Alliance (UCA). The committee supports the work of the Alliance Africa in providing independent advice to the Alliance Africa on co-operative law related matters at

a regional perspectives and inputs on the matters. The Committee also supports interventions that Alliance Africa offers to its member countries, by supporting co-operative development at a policy level.

Gender and Research Committee

Chairlady: Prof. Esther Gicheru from The Co-operative University of Kenya. The Committee objective is to ensure that

knowledge and research gaps are improved and co-operative development in the region is informed by sound and reliable research.

Alliance Africa Youth Network (AAYN)

President: Ms. Hilda Ojall from Kenya Union of Savings and Credit Co-operatives Ltd (KUSCCO). Alliance Africa Youth Network (AAYN) is an advisory, assistance and representation body for the co-operative youth movement in the region with the purpose of organizing to address its

singularity and complexity; promoting education and co-operative principles, encouraging the participation and development of youth from all nationalities within the co-operative movement; and undertaking actions to build more just and equitable societies.

SECRETARIAT

2016 – 2018



**Regional Director
and CEO**
Dr. Chiyoge Buchekabiri Sifa



Project Manager
Dr. Rose Karimi



**Finance and Administration
Manager**
Ms. Salome Wavinya Kimeu



Research Officer
Mr. Erick Monda Obongo



**Communication and IT
Assistant**
Mr. Geoffrey Asira



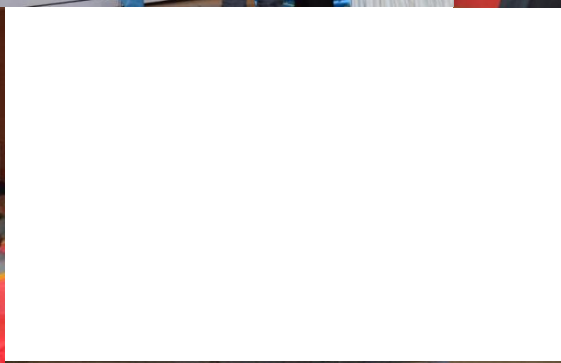
Policy Assistant
Mr. Joseph Macharia Njuguna



Support Staff
Mr. Japheth Kiganili Onyango

ALLIANCE AFRICA MEMBERS

ALLIANCE AFRICA MEMBERSHIP UPDATE AS OF JULY 2018				
FULL MEMBERS		ACCRONYMS	COUNTRY	SUB -REGION
1.	Cooperativa De Credito Para Os Funcionários Da Presidência	COOPREFP	Angola	West
2.	Botswana Co-operative Association	BOCA	Botswana	South
3.	Cooperative d'épargne et de Credit de Nyawera	COOPEC NYAWERA	DR Congo	Central
4.	Awach Savings and Credit Cooperative	ASCCo	Ethiopia	East
5.	Oromia Coffee Farmers Co-operative Union Ltd	OCFCU	Ethiopia	East
6.	Easy Investment Co-op Credit Union Ltd.	EICCU	Ghana	West
7.	Ghana Cooperative Agricultural Producers and Marketing Association	AGRIC COOP GHANA	Ghana	West
8.	Ghana Co-operative Council	GCC	Ghana	West
9.	Fédération des Coopératives d'Approvisionnement et d'Alimentation Générale	FECAAG	Guinea - Conakry	West
10.	Africa Confederation of Co-operative Savings & Credit Associations	ACCOSCA	Kenya	East
11.	Co-operative Insurance Company GROUP	CIC	Kenya	East
12.	Co-operative Bank of Kenya Ltd	CBK	Kenya	East
13.	Kenya Union Of Savings & Credit Co-operatives Ltd.	KUSCCO	Kenya	East
14.	Mauritius Co-operative Alliance Ltd.	MCAL	Mauritius	South
15.	Fédération des Coopératives Maraîchères du Niger	FCMN-Niya	Niger	West
16.	Co-operative Federation Of Nigeria	CFN	Nigeria	West
17.	Nigerian National Petroleum Corporation Cooperative Multipurpose Society LTD	NNPC-CMS Lagos	Nigeria	West
18.	Odua Cooperative Conglomerate	OCC	Nigeria	West
19.	National Confederation Of Cooperatives Of Rwanda	NCCR	Rwanda	East
20.	South African National Apex Co-op	SANACO	South Africa	South
21.	Tanzania Federation of Co-operatives Ltd.	TFC	Tanzania	East
22.	Uganda Co-operative Alliance Ltd.	UCA	Uganda	East
23.	Zimbabwe National Association Of Housing Co-operatives	ZINAHCO	Zimbabwe	South
24.	Fédération des sociétés coopératives d'Hévéa de Côte d'Ivoire	FENASCOOPH-CI	Côte d'Ivoire	West
25.	Fédération des Unions des Sociétés Coopératives des Producteurs de la Filière Coton de Côte d'Ivoire	FPC-CI Coop CA	Côte d'Ivoire	West
26.	Co-operative Lesotho	COPLES	Lesotho	South
27.	The Somali Union Cooperatives Movement	UDHIS	Somalia	East
CESSATION CASES				
28.	Eastern Africa Farmers Federation	EAFF	Kenya	East
29.	National Co-operative Housing Union Ltd.	NACHU	Kenya	East
30.	Zambia Co-operative Federation Ltd.	ZCF	Zambia	South
ASSOCIATES				
31.	Co-operative University College of Kenya	CUK	Kenya	East
32.	Office du Développement de la Coopération	ODCO	Morocco	North
33.	Associação Moçambicana para Promoção do Cooperativismo Moderno	AMPCM	Mozambique	South
34.	Namibia Co-operatives Advisory Board	NCAB	Namibia	South
35.	Federal Department of Co-operatives, Federal Ministry of Agriculture & Rural Development	FDC	Nigeria	West
36.	University of Lay Adventists of Kigali	UNILAK	Rwanda	East
37.	Moshi Co-operative University	MoCU	Tanzania	East
ADMITTED BUT NOT ACTIVATED				
38.	FAKA Co-operative Network Ghana	FAKA CO-OP	Ghana	West



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